

## Nathan Pollak

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**From:** Carlos Torres  
**Sent:** Fri 3/09/2018 10:52 AM (GMT-00:00)  
**To:** Nathan Pollak; Todd Filsinger; Tribble, Ahsha  
**Cc:** Carlos Torres; torresca62@gmail.com  
**Bcc:**  
**Subject:** RE: Cobra Transmission Assets

I know that there is no real progress by bunching up Cobra's resources, or any companies for that fact.

I will speak to Keith and Ken, but if things are like that are occurring and Mireya is behind it then she may have to be removed from doing any work here. She doesn't seem to be managed effectively so Todd will need to handle this since he said he would take care of the issues.

I have been and will continue to work through Ernesto to schedule the call/meeting with the Board.

*Carlos D. Torres*

Power Restoration Coordinator  
Edison Electric Institute  
Work Mobile – (202) 316-6217  
Personal Mobile – (201) 396-2743

**From:** Tribble, Ahsha [mailto:ahsha.tribble@fema.dhs.gov]  
**Sent:** Friday, March 09, 2018 6:30 AM  
**To:** Carlos Torres <CTorres@eeiconsult.org>; Todd Filsinger <todd@filsingerenergy.com>; Nathan Pollak <nathanp@filsingerenergy.com>  
**Cc:** Carlos Torres <CTorres@eeiconsult.org>; torresca62@gmail.com  
**Subject:** RE: Cobra Transmission Assets

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Carlos - I got clarification that without good planning/timing on the line assignments their folks will be bunched up on a line. They have the capacity to start building towers now to be ready to set them when they finish the lines they are on. It is more efficient in cost and time.

Talk to Keith and Alan on specifics of what is happening after or between meetings.

Again, things are seemingly decided and then something different happens later. This is getting old and the situation is not being managed.

I know you were going through Ernesto to set up a meeting with the Board. Let me know which path you want to take to get it set up.

Sent from my iFEMA mobile device.

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**From:** Carlos Torres <[CTorres@eeiconsult.org](mailto:CTorres@eeiconsult.org)>  
**Sent:** Friday, March 9, 2018 3:12:54 AM  
**To:** Tribble, Ahsha; Todd Filsinger; Nathan Pollak  
**Cc:** Carlos Torres; [torresca62@gmail.com](mailto:torresca62@gmail.com)  
**Subject:** RE: Cobra Transmission Assets

Ahsha – Who told you that these assignments had to be cleared by Mireya?

Todd – I second Ahsha’s question as well and what is Mireya’s role since it was never really stated other than she was doing PW work, but I think she is still involved in other areas that she should not be.

*Carlos D. Torres*

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**From:** Tribble, Ahsha [<mailto:ahsha.tribble@fema.dhs.gov>]  
**Sent:** Thursday, March 08, 2018 8:04 PM  
**To:** Todd Filsinger <[todd@filsingerenergy.com](mailto:todd@filsingerenergy.com)>; Nathan Pollak <[nathanp@filsingerenergy.com](mailto:nathanp@filsingerenergy.com)>  
**Cc:** Carlos Torres <[CTorres@eeiconsult.org](mailto:CTorres@eeiconsult.org)>  
**Subject:** FW: Cobra Transmission Assets

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This is once again attributed to Mireya. I am told all line assignments must be cleared by her. Can you please tell me her role? I am taking this to the Board.

Thanks,  
Ahsha

Sent from my iFEMA mobile device.

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**From:** Keith Ellison <[kellison@Mammothenergy.com](mailto:kellison@Mammothenergy.com)>  
**Sent:** Thursday, March 8, 2018 5:16:05 PM  
**To:** Carlos D. Torres; Tribble, Ahsha  
**Subject:** Fwd: Cobra Transmission Assets

Need some more line segments

Sent from my iPhone

Begin forwarded message:

**From:** Alan Edwards <[aedwards@cobratd.com](mailto:aedwards@cobratd.com)>  
**Date:** March 8, 2018 at 5:39:59 PM AST  
**To:** Keith Ellison <[kellison@Mammothenergy.com](mailto:kellison@Mammothenergy.com)>  
**Cc:** Ken Kinsey <[kkinsey@cobratd.com](mailto:kkinsey@cobratd.com)>  
**Subject:** Cobra Transmission Assets

Keith,

We have several projects that should finish up in the next week or so (37400,37500,36100, 38200). While our line crew assets will remain fully utilized, it would be more efficient for our subcontractors to begin working on our next line segments. I know that not every line may be restored at this time, but I think Line 37800 Caguas-Cayey and Line 36300 (Shell-Manaubo or Jobos-Manaubo) represent opportunities to keep Cobra moving forward at the right pace. Let me know if you have heard anything about these lines being released for work.

Thanks,

Alan